



FOUNDED BY BRIGHAM AND WOMEN'S HOSPITAL  
AND MASSACHUSETTS GENERAL HOSPITAL

January 5, 2012

Mr. Azam Khan  
Deputy Chief of Staff  
United States Patent and Trademark Office  
Mail Stop Office of Undersecretary and Director  
PO Box 1450  
Alexandria, VA 22313-1450



Gary L. Gottlieb, M.D., M.B.A.  
*President and Chief Executive Officer  
Partners HealthCare System, Inc.*  
*Professor of Psychiatry  
Harvard Medical School*

Re: **PTO-C-2011-0066 - Nationwide Workforce Program**

Dear Mr. Khan:

As the President and CEO of Partners HealthCare, I am pleased to write in support of Massachusetts as a location for one of the newly established satellite offices for the United States Patent and Trademark Office (USPTO) pursuant to the recently enacted America Invents Act. Partners HealthCare was founded in 1994 by Brigham and Women's Hospital and Massachusetts General Hospital. It is a teaching affiliate of Harvard Medical School and a national leader in biomedical research.

Massachusetts is proud to be the home of world-class universities, including the Massachusetts Institute of Technology, Harvard University, Boston University, Tufts University and the University of Massachusetts. These universities and their Nobel Prize winning researchers are responsible for undertaking some of the most cutting-edge research in the world. As a result of this concentration of premier research institutions and talented scientists, Massachusetts boasts a highly diverse concentration of IP related sciences and technologies, such as biological sciences, pharmaceuticals, nanotechnology, clean energy, software, medical devices, electrical engineering, optics, and communications; it is one of the largest centers for intellectual property in the nation. Massachusetts is ranked first in the number of spin out companies from universities, hospitals, and nonprofit research institutes, surpassing even California. Additionally, Massachusetts is also ranked first in the number of license and options executed at universities, teaching hospitals, and nonprofit research institutes, again surpassing California. In 2007, Massachusetts executed 533 technology licenses and options. And, in most cases, these discoveries of new medicines and technologies and their introduction to the marketplace benefits not only Massachusetts, but the nation as a whole.

Partners HealthCare Research Ventures and Licensing (RVL) serves as an integral part of the mission of our network of hospitals by serving the research community and translating science into patient care advances. Partners itself has seen increased growth in the number of new filings, in 2006 we recorded 49 new USPTO filings and that number grew to 78 in 2010. License income for 2010 was \$98 million, a 52 percent increase over 2009. New products introduced during the year included a personalized medicine IT infrastructure solution/service, three

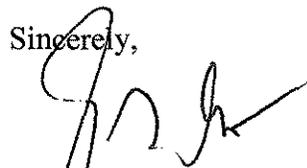
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diagnostic products, three therapeutics, two medical devices, a number of research reagents and even an iPhone application.

A strong and effective patent system is vital to the development and success of the life sciences industry here in Massachusetts. This state proudly and consistently ranks 1<sup>st</sup> or 2<sup>nd</sup> in number of patents per capita (60 patents per 100,000 people in 2008), with its nearest competitor being California. Innovation and expansion in this state and region would be greatly facilitated by the location of a USPTO office.

I respectfully submit that Massachusetts would be a prime location for one of the new satellite USPTO offices. Thank you for your consideration.

Sincerely,



Gary L. Gottlieb, M.D., M.B.A.  
President and Chief Executive Officer  
Partners HealthCare

GLG/dc