From: SILVERMAN, ALEX (Legal) Sent: Wednesday, March 25, 2015 6:31 PM To: WorldClassPatentQuality Cc: Lee, Michelle K.; Dennis Crouch Subject: The ideal examiner.

Thank you for a great first day at the Patent Quality Summit. I'm very much looking forward to the second day tomorrow.

I had a conversation with Prof. Dennis Crouch after the session. We observed that the Summit agenda, which is otherwise excellent, does not include a topic on what knowledge and skill sets a Patent Examiner needs to provide the highest quality examination. Ideally these should include:

- 1. Technology--Knowing what the POSITA knows
- 2. Statutory law and how to apply it
- 3. Claim construction and how it can go wrong -- this would include studying real-life examples
- of what courts do with claims at Markman
- 4. Search techniques and how best to use the available tools
- 5. Oral and written English language proficiency
- 6. Oral advocacy
- 7. Persuasive writing
- 8. Interview skills in person, on Web, by phone
- 9. Negotiation skills (including how to say no)
- 10. Decision making
- 11. Customer service

Not every Examiner can be equally strong in all these areas--but training can help. Other things equal, the better grasp each Examiner has on these skills, the higher quality will be the resulting patents.

Thanks -

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